

Force Majeure / Event beyond reasonable control

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Dear Valued Customer,

As you are aware, the ongoing Russian invasion of Ukraine continues to present serious business continuity challenges and, more acutely, challenges in conducting business with companies located in Russia. These issues include inability to secure reliable transportation of goods, customs clearance, and the ability to conduct financial transactions.

Unfortunately, a critical raw material supplier for some Industrial Adhesive Tapes Division (IATD) products is located within Russia and 3M can no longer conduct business with this supplier. As a result, we anticipate an interruption of supply of the following IATD products listed on Appendix 1.

The resultant impacts of the war between Russia and Ukraine leads 3M to declare the occurrence of a force majeure event [or event beyond its reasonable control], which excuses our performance while the effects of this event are continuing. We are currently analyzing availability of products and possible allocations and will keep you updated. In the interest of proactively sharing this information with you, we are alerting you to the high likelihood of upcoming supply disruptions. We have begun contingency planning with respect to future production and are evaluating all available options to minimize potential customer impact, including endeavoring to secure alternative sources of supply of the impacted raw materials. Notwithstanding any system generated order acknowledgement or acceptance to the contrary, 3M may not be able to supply any new orders for the products on Appendix 1. Please contact your local representative regarding product availability.

We are saddened by the humanitarian crisis we see unfolding in Ukraine and hope that you, your colleagues and families are safe and well. We value our relationship with you and appreciate your patience as we work through these challenges. We will update you as we learn more.

If you have any questions regarding this notice, please contact our local 3M representative.

Sincerely,

A handwritten signature in blue ink, appearing to read "Andrew P Bennett".

Andrew P Bennett

Vice President

Safety & Industrial Business, North Europe

Appendix 1:

3M™ PTFE Film Tape 5490

3M™ PTFE Film Tape 5491

3M™ PTFE Film Tape 5498

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